

**ST. COLUMBA'S HOSPICE CARE  
ANNUAL REPORT & ACCOUNTS**

**Year ended 31st March 2024**

Company number SC048700

Charity number SC003634



**ST. COLUMBA'S HOSPICE CARE  
GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT)  
For the year ended 31 March 2024**

**ST. COLUMBA'S HOSPICE CARE**

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**ST. COLUMBA'S HOSPICE CARE  
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The Governors are pleased to present their report together with the consolidated accounts of the charity and its subsidiary companies for the year ended 31 March 2024 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The accounts comply with the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended), the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of recommended practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The Hospice issues two documents: this one, the Annual Report and Accounts, complies with statutory requirements for such a document and will be of most interest to those readers who would like information on how the Hospice has discharged its responsibilities during the year just passed and the associated activities and finances. A second one, the Impact Report, reflects on our achievements for the past year and looks forward with details on the Hospice's plans for the future and may be of more interest to the general reader.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**President**

The Countess of Rosebery

**Vice-Presidents**

Mr G B Archer, DL

Mrs D Balfour (resigned 27<sup>th</sup> October 2023)

Mr G M Burnside, WS

Mr I C Adam, CA

Dr N Bryson, MA, MSc, DPhil, FFA

**Board of Governors**

**Sub-Committees**

**Chair**

Mr D N Dunsire, WS

(R,D)

**Vice Chair**

Mr N R Lanzl, BA, PCIAM

(A,I,R)

**Honorary Secretary**

Miss L Kerr, WS (sabbatical from 16<sup>th</sup> February 2024)

(I,R)

**Governors**

Mr D Brown MA(Hons)

(T)

Prof D Cameron, BA(Hons), MA(Cantab), MSc, MD, FRCP (Edin)  
(retired 27<sup>th</sup> October 2023)

(E)

Mr U Cameron, BAcc CA

(A,I)

Mrs A Cowie, MSc, BA, Dip HE, RGN, RCNT, RNT

(A, E)

Mrs C G Flockhart BCom (Hons) CA (appointed 19<sup>th</sup> March 2024)

(A, I)

Prof A M Keel, CBE, MBChB, FRCP, FRCPath, FRCPE, FRCSE, MFPH, FRCGP  
(appointed 5<sup>th</sup> December 2023)

(E)

Dr S L Keir, MB, BChir, MD, FRCPE

(R,E)

Mr J G Macrae, CA, CPFA

(A,I,D)

Miss L Masson, BSc

(T)

Ms K Penman-Paterson (resigned 31<sup>st</sup> January 2024)

(T)

Mrs L M Selman, BSc (Hons), FFA

(A,I)

Mr C Robertson, FCSI (appointed 21<sup>st</sup> May 2024)

(A,I)

<i>Note designating membership of sub-committees</i>			
A	Audit and Risk Committee	T	St Columba's Trading Ltd
I	Investment Committee	D	St Columba's Hospice (2007) Ltd
R	Remuneration & Nominations Committee	E	Education & Research Committee

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**REFERENCE AND ADMINISTRATIVE DETAILS (cont'd)**

**Senior Leadership Committee**

Mrs J Stone, MSc, RGN, RNT	Chief Executive Officer
Dr D J F Brown, MBChB, MRCP, MD	Medical Director
Mrs D Partington, MSc, BSc, DipHE, PGCert	Deputy Chief Executive Officer
Ms E Boulton, MA (Hons), CA	Director of Finance
Mr J Heggie, MA (Hons), MInstF(Cert)	Director of Income Generation
Mr S Walker	Director of Operations
Dr G Tsiris, MMT, PhD	Director of Education, Research & Creative Arts

**Company number** SC048700

**Charity number** SC003634

**Registered Office** Challenger Lodge  
Boswall Road  
Edinburgh  
EH5 3RW  
Telephone 0131 551 1381

**Principal Bankers** The Royal Bank of Scotland plc  
36 St Andrew Square  
Edinburgh EH2 2AD

**Solicitors** Lindsays  
Caledonian Exchange  
19A Canning Street  
Edinburgh EH3 8HE

**Auditor** Azets Audit Services  
Exchange Place 3  
Semple Street  
Edinburgh EH3 8BL

**Investment Managers** Sarasin & Partners LLP  
Juxon House  
100 St Paul's Churchyard  
London EC4M 8BU

Royal London Asset Management Ltd  
55 Gracechurch Street  
London EC3V 0RL

**Subsidiary Undertakings**

St Columba's Trading Limited is a wholly owned subsidiary company. The company's principal activities are the administration of a weekly prize draw and the sale of merchandise.

St Columba's Hospice (2007) Limited is a wholly owned subsidiary company. Its principal activity was to design and build a new hospice for St Columba's Hospice Care. On 1 April 2019 the company became dormant.

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**OBJECTIVES**

St Columba's Hospice Care is constituted as a charitable company limited by guarantee and, in terms of its Memorandum and Articles, its principal objective is to promote the relief of suffering by:

- establishing and maintaining hospice inpatient, community and supportive care services
- promoting evidence-based practice and research into palliative care and the education and training of medical, nursing and allied health professionals in this area
- encouraging the provision of spiritual and pastoral support for all connected to the Hospice's activities, whether as patients, families, volunteers or staff.

Our services offer care to patients irrespective of their diagnosis and encompass any advanced life-limiting disease. The purpose of hospice care is to improve the quality of life of those in our care, whilst extending support to their families and carers. The Hospice is open to all who may be in need of its care and referral can be made by colleagues from across health and social care as well as from people who need our support. There is no charge made for any of our clinical services. The Hospice is an independent Scottish charity with a fully integrated team of professional, support and administrative staff, who are supported by approximately 575 volunteers who are involved in all departments throughout the Hospice, our community and our charity shops.

The Hospice has always recognised that it has a responsibility to share its knowledge and experience with professional colleagues. Placements within the Hospice are arranged and an external education programme is organised for students, doctors, nurses, clergy and allied health professionals. In addition, the Hospice is a well-recognised research-active University hospice contributing to new knowledge in palliative care.

**STRATEGIC REPORT**

The Governors are pleased to present their strategic report for the year ended 31 March 2024.

**ACHIEVEMENTS AND PERFORMANCE**

Our strategy "Adapting to a Changing World" is about responding to the needs of our community, innovating to create more community support and looking at how we can reach as many people as possible across our area. This year, we faced continuing need for our services, a volatile financial landscape and a projected annual deficit budget requiring fundamental decisions about how to resource our services. Through strategic workshops with the Board of Governors, Senior Leadership Committee and Chief Executives across all Scottish Hospices, we continue to monitor and review population needs against the clinical service models of care to ensure maximum impact of our limited resources and that we are meeting patient and family needs. This is at a time when the demand for palliative care is at an all-time high and expected to increase by 10,000 people across Scotland by 2040. In addition, we continue to campaign for sustainable and consistent funding of hospice services through a national funding framework. In the meantime we have secured a new funding contract with NHS Lothian for 5 years, providing more financial stability for the immediate future.

To support these discussions we commissioned an economic evaluation of hospice services from the University of York. This study demonstrated a significant return on investment, for NHS Lothian funding, of over 800% on the organisation as a whole. Across the board, the values for quality of life benefits are higher than for the benefits for avoided use of other services. While not cash releasing they do benefit society as a whole. Whilst inpatient care remains an expensive but essential resource, the economic savings of Hospice at Home are in excess of 300%.

Our pilot project of five 'Virtual Beds' was successful and is now fully embedded into the Hospice at Home community care provision. Our success story has been shared both locally and nationally with significant interest from Scottish Government as a potential model of care across Scotland in the future.

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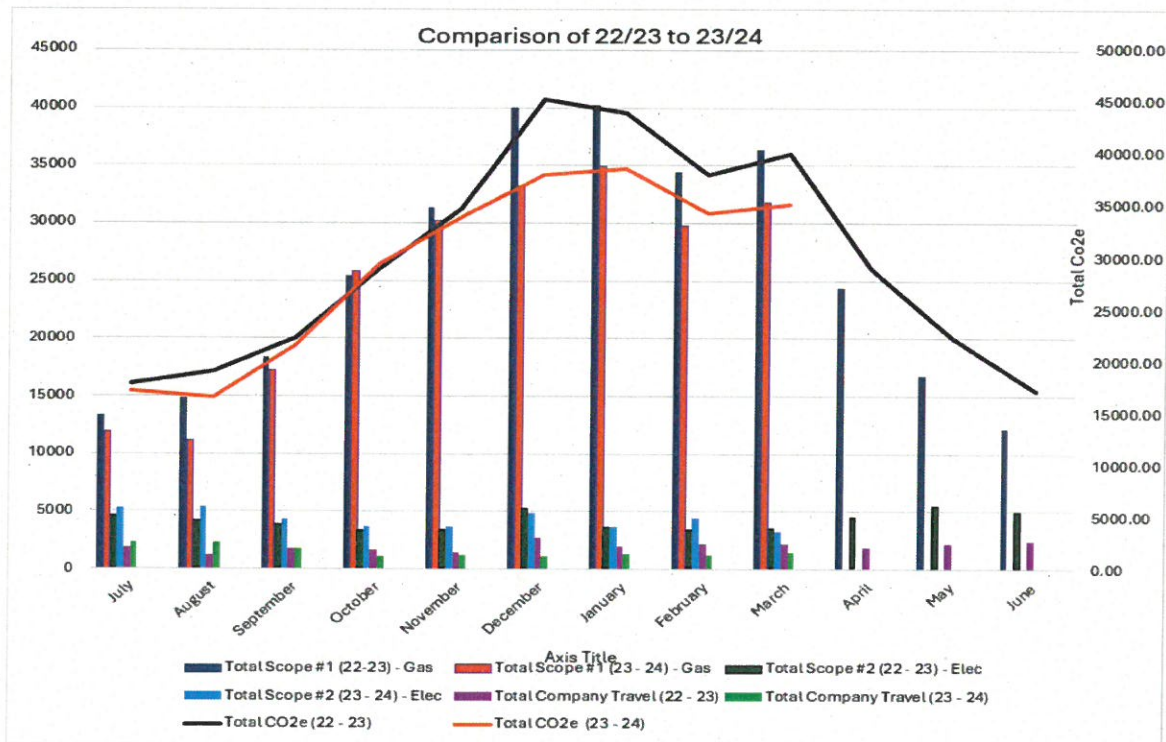
**ACHIEVEMENTS AND PERFORMANCE (cont'd)**

Our enhanced counselling, bereavement and family support services recognised the significant increase in the need and complexity of bereavement support following the Covid 19 pandemic. Through the introduction of new models of support including group work, we have a further 7% increase in activity and significantly reduced the waiting time for support.

Over the last year, we continue to hold culture workshops with our team, ensuring their voices are heard and valued, and that hospice values are reflected in the day to day experience of our workforce. We have embedded our 'shared leadership' model. The main aim being to provide a fresh perspective in leadership by merging teams and bringing leaders together with a common purpose, in line with the Hospice strategy. This has improved communication, enhanced integrated working and will help to develop future leaders.

Embracing technology as a communication tool over recent years has resulted in a model of hybrid working for staff and provided a greater choice and flexibility for those who use our services. This year, we have upgraded our telephone system to an internet based VoIP system, giving greater flexibility and access across all departments. We are also in the process of implementing an integrated HR, payroll and rota system enhancing efficiency of staff management, reducing potential payroll errors and improving staff experience through a simple accessible app.

Over the past 6 months we have reduced our carbon footprint by 14% through a number of measures including leasing electric pool cars for Hospice at Home, installing electric car chargers in the car park in partnership with Scottish Power and reducing and/ or recycling waste across the organisation. Our overall gas, electricity and water use has also reduced.



Over the past 12 months, we have continued to face significant financial challenges with a difficult environment for income generation, costs escalating due to matching the exceptionally high salary increase for NHS staff, the cost of living and energy crisis and volatile investment markets. The Hospice was budgeting for a deficit as part of its strategy to use reserves to maximise services. Although in

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**ACHIEVEMENTS AND PERFORMANCE (cont'd)**

practice, we returned an overall surplus due to higher levels of legacy income and an increase in the value of our investments, the underlying operational position was still a substantial deficit.

We have supported 1,235 people over the past 12 months across our core clinical services (2022/23: 1,279). In addition, a further 309 people have received support through our therapeutic wellbeing service taking our overall reach to 1,544 people, an increase of 21%.

The first point of contact is the Access team who triage and respond to all referrals received and proactively support people and their care providers during their transition into our care by ensuring they have access to specialist symptom advice and support with their wellbeing needs. In the last 12 months, the team responded to 1,164 advice calls (2022/23: 1,239). Most calls related to pain and symptom control, closely followed by social, spiritual and psychological concerns. The Access team costs are allocated as direct costs across the clinical charitable activities of Inpatient Care, Hospice at Home and Patient and Family Support Services.

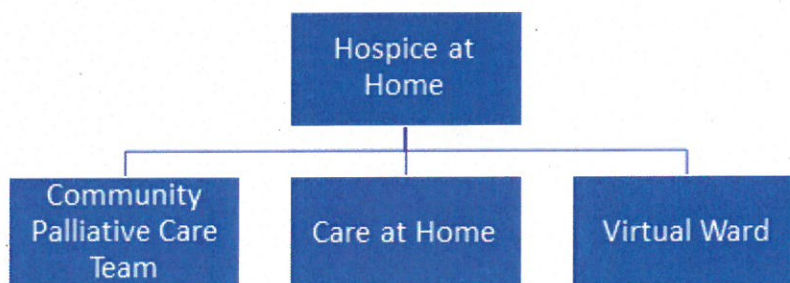
**Inpatient Care**

We provide a 15 bed inpatient model of care with a mixture of single and shared rooms on one floor (Cedar Ward). In 2023/24, there were 283 admissions to the inpatient unit. This is a similar amount of admissions compared to the previous year (2022/23: 295). The average occupancy in 2023/24 was 73% (2022/23: 82%). Over the first 6 months April 2023 to September 2023 the occupancy was sustained at 82%. In October 2023 to March 2024 however we experienced a sustained decrease in occupancy to 61.5% despite a similar amount of admissions to the previous year. This indicates a possible higher turnover of patients.

Our patient transport vehicle continues to support the admission and discharge of patients: 60 admissions from hospital, 41 admissions from home and 22 discharges to home or other care settings.

**Hospice at Home**

All of our community services now work collaboratively under the service title of 'Hospice at Home'.



In 2023/24 Hospice at Home supported 395 people at the end of their lives to remain in their own homes or homely setting when they died (2022/23: 365). This is a further 8% increase on last year and reflects an overall increase of 180% since we launched our current strategy (2019/20: 141). In addition, they supported a further 91 people at home until they died in an acute hospital and 41 people who died in a community hospital setting.

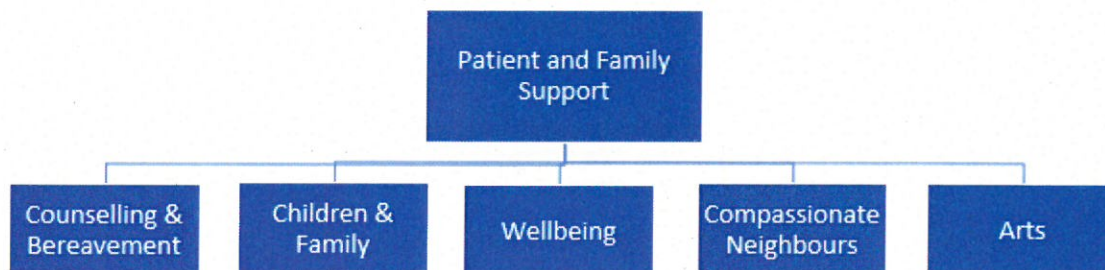
Our Community Palliative Care Team consists of two multi-professional teams covering the North of Edinburgh. The number of individual people who the team supported was largely the same at 870, a 3% difference on last year (2022/23: 901). Our virtual ward team have also supported 160 people over the 12 months. Many of these people will however, have been supported by both teams over their period of care.

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**ACHIEVEMENTS AND PERFORMANCE (cont'd)**

Our Care at Home team supported 200 people in Edinburgh (2022/23: 231) with 2,879 visits and 80 people in East Lothian (2022/23: 90) with 2,614 visits. The difference between the number of people supported and number of visits in both locations can be explained through the rural nature of East Lothian and the reduced local availability of other services to support.

**Patient and Family Support Services**



Our Counselling and Bereavement services continue to offer a blended model of virtual and face to face support, ensuring choice for those who access their service as well as maximising accessibility and efficiency of service delivery. In 2023/24, the team have received 252 (2022/23: 376) adult referrals and provided a total of 1,239 individual sessions (2022/23: 1,348) sessions and a further 214 group attendances. Combined activity is 1,452 which is a 7% increase in activity.

Our Children and Families team received 15% more referrals this year (2023/24: 175; 2022/23: 152) and an increase of 19% in the number of sessions provided (2023/24: 1035; 2022/23: 873). In addition, the team continue to influence across Lothian and nationally through schools' projects, collaborations with other hospices, professional education and networking at local and national level. Through this work the Hospice was able to be recognised as the first Hospice in Scotland to be awarded the Bereavement Charter Mark.

The Wellbeing Service was launched in April 2022 and has continually evolved to include an outreach model through local community collaboration projects, enabling those who would otherwise be unable to access the service due to geography or other limitations to be introduced to Hospice care. The success of this approach is yet to be determined and will continue to be evaluated over the next year. In 2023/24, 456 people have benefited from 1,796 attendances (2022/23 262) an increase of 74% and 293 people benefited from complementary therapy sessions (2022/23 224) an increase of 31%.

Our arts team continue to provide individual and group sessions for patient and families as well as live music sessions, cultural events and arts-based staff support. They also continue to influence nationally and internationally through an annual Arts Symposium, national community of practice, journal articles, book chapters and conference presentations.

Our Compassionate Neighbours volunteers offer their time, kindness and company to local people who may be socially isolated, lonely or have a life limiting condition. We have introduced a specific model of support through gardening which has been gratefully received. Over the last 12 months, our team has supported 2,739 one to one interactions with people in our community; an increase of 64% since last year (2022/23: 1,673).

**Education, Research and Learning**

As a University Hospice, we continue to work in partnership with Queen Margaret University, University of Edinburgh and Napier University. In addition, we have supported students from Edinburgh College through their complementary therapy courses. We have continued to publish articles in journals and book chapters across nursing, medicine, social work and the arts in palliative care thereby influencing practice in a national and international context. The cost of internal education and practice development

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**ACHIEVEMENTS AND PERFORMANCE (cont'd)**

which is crucial to support the innovative work of the Hospice is now included under this activity instead of inclusion under support costs. The staff in the Education & Practice development team work closely together and their work is inter-linked.

Over the past 12 months we have supported visits from leaders in hospice and palliative care provision sharing experiences and innovations including from Australia, South Africa, and Norway and across the UK.

**ACTIVITIES AND PLANS FOR FUTURE PERIODS**

At the centre of our strategy is a commitment to 'adapting to a changing world' and we have successfully reshaped our services in order to meet the needs of as many people as possible in our community. As we move through the final 12 months of our strategic plan we have begun consultation and engagement processes for our next strategic plan.

As an illustration of our successes to date, in April 2024 we were inspected by Healthcare Improvement Scotland. During this inspection, we were assessed under three domains:

- **Direction:** How clear is the service's vision and purpose and how supportive is its leadership and culture? **Grade awarded = Exceptional!**
- **Implementation and delivery:** How well does the service engage with its stakeholders and manage/improve its performance? **Grade awarded = Exceptional!**
- **Results:** How well has the service demonstrated that it provides safe, person-centred care? **Grade awarded = Exceptional!**

So with three individual awards of exceptional, this leads to an **overall award for the Hospice of Exceptional** which is amazing testament to all the incredible efforts and hard work over recent years to provide the best possible experience for our patients and their families.

As part of our enhancement of our person-centred culture and promoting an innovative approach to care, our Inpatient registered nursing team and our Quality and Practice Development teams have been working in partnership with St Christopher's Hospice, London and Queen Margaret University, Edinburgh. This exciting project aims to embed person centred theory into practice, to create a culture of curiosity and learning, to create a psychologically safe workplace and to enable our registered nurses to flourish as confident and innovative practitioners.

Understanding the impact our services have on the people we support is fundamental to their success. Through the development of a bespoke evaluation framework, with patient stories at its heart, we aim to articulate the positive impact we have as well as areas for learning and development. In addition, the stories will help articulate what hospice care is to the wider population.

We will continue to campaign for sustainable funding for hospices nationally in the context of volatile political landscape. This includes a changing political leadership in both Scotland and the UK. This year there will also be the launch of a new national palliative care strategy, a proposed 'Right to Palliative Care' bill and a vote on the Assisted Dying Bill.

We plan now to focus on embedding the redesigned models of care into practice, evaluating their impact and working with our health and social care partners to ensure those who need our support are aware of what we offer and that they can easily access what they need.

As the Hospice moves forward we will continue to invest in more environmentally friendly approaches to working. We plan to invest in additional Solar Panels which will provide roughly 25% of our electricity

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**ACTIVITIES AND PLANS FOR FUTURE PERIODS (cont'd)**

usage. We will also be upgrading our Combined Heat and Power Unit ensuring maximum efficiency of the electricity and gas used to power our heat and water.

Our marketing and communications activity will continue to evolve and develop in light of new channels and preferences. Harnessing digital technology will widen access to our services, while aiding efficiency and effectiveness in how we work. We plan to further develop relationships with community and corporate partners through creative 'ground roots' projects and public health and engagement activities.

Working directly with our communities we plan to develop and implement a suite of public health materials to support locally based conversations about death, dying and bereavement. This will hopefully, contribute to a society that views death as a normal part of life.

We will continue to work in partnership with our health and social care colleagues across Lothian and nationally to share expertise and resources, providing person centred support. In particular, we will embrace research and educational opportunities with Queen Margaret University and the University of Edinburgh. We have committed to involvement in two international research studies specifically relating to the impact of cancer on the individual towards the end of life. The opportunity to share learning and knowledge to the wider professional world will be embraced through our coordination and contributions at conferences and within publications.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

The Governors, who are all non-executive directors of St Columba's Hospice Care, are responsible for ensuring that the Hospice continues to provide care of a high quality at a reasonable cost and free at the point of delivery, that it complies with all relevant legislation and that the assets of the Hospice are well managed and wholly applied to the pursuit of the Hospice's charitable objectives.

**Board of Governors**

David Dunsire remains appointed as Chair of the Board with Nick Lanzl as Vice-Chair and Lynsey Kerr as Honorary Secretary.

David Cameron retired after 4 years on the Board. The Board would like to thank him for all of his years of invaluable service to the Hospice and wish him luck for all his pursuits in the future. The Board are delighted that Aileen Keel, Carol Flockhart and Charles Robertson were appointed to the Board.

**Governor Induction and Training**

The recruitment of Hospice Governors (subject to a maximum of 20) is solely the responsibility of the Board of Governors itself. The Governors' policy is to seek to include on the Board senior representatives of the major professional areas involved in the work of the Hospice (including medicine, nursing and education), together with representatives of the local community and relevant areas of legal, financial and business expertise.

An induction programme on the work of the Hospice is provided to new Governors, together with general information on the role and responsibilities of charitable trustees (including the Scottish legislative framework). New Governors are invited to meet with each of the senior managers within the Hospice to explore in more depth their areas of work and the strategic objectives they are working towards. Personal support, assistance and encouragement to each newly appointed Governor is provided by a more experienced Governor, on a one to one basis, during the first twelve months in office by way of a Governor mentoring scheme. A number of team engagement events are now offered to all Governors to facilitate a deeper understanding of how the Hospice works.

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**STRUCTURE, GOVERNANCE AND MANAGEMENT (cont'd)**

Annually, the Governors receive training and updates on charity law, governance and any other related topic. In addition, at each board meeting there is a spotlight presentation on a Hospice service by the team lead. This enhances the engagement of the Board with the teams on the ground.

**Management**

The Board appoints a Chief Executive to manage the day-to-day operations of the charity. To facilitate effective operations, the Chief Executive has delegated authority from the Board for all operational matters including finance, employment and clinical activity within terms of delegation approved by the Governors. The Chief Executive is supported in her operational role by a Senior Leadership Committee consisting of the Deputy CEO, Medical Director, Director of Income Generation, Director of Finance, Director of Education, Research and Creative Arts and Director of Operations. The Senior Leadership Committee provide reports to the five meetings of the Board of Governors each year. In addition, there are Audit and Risk, Education and Research, Investment, Remuneration and Nomination Committees and the Trading Board which meet throughout the year. The Board also hold two strategy events per year to review the current strategic plan and focus on the priorities for the future.

The Advisory Group for Income Growth, established last year, continues to discuss, develop and steer a strategy that will increase income for St Columba's Hospice Care. The group considers growth potential across all key areas of Hospice income, which includes voluntary income, shops, trading income, statutory funding and business development.

**Remuneration**

All Governors give their time freely and no Governor received remuneration in the year. One Governor received reimbursement of £99 of expenses. The Honorary Secretary is currently on sabbatical. In her absence, her duties are being covered by other members of the team at Lindsays LLP.

The current financial crisis has impacted on our workforce however the decision to mirror the NHS pay rates as of April 2023 has sustained staff recruitment and should assure retention potential going forward.

The Hospice has committed to paying staff at least the Living Wage as set annually by the UK Living Wage Foundation. The Living Wage rate is endorsed by The Scottish Poverty Alliance, an initiative founded by The Scottish Government, working in partnership with the UK Living Wage Foundation.

All staff are currently paid under the Hospice pay scales except for the Senior Leadership Committee and one other manager who have 'spot' salaries, and whose remuneration is reviewed and determined by the Remuneration and Nominations Committee on an annual basis. The Medical Director's remuneration is linked to the equivalent NHS Scotland pay band for equivalent posts in the health service. The Remuneration and Nominations Committee considers the pay of senior staff annually. In view of the nature of the charity, the Governors benchmark against comparable salary information from other similar-sized hospices, private industry and the public sector.

The average number of employees during the year was:

	<b>2023</b>	2022
Full-time	89	92
Part-time	150	151
	<u>239</u>	<u>243</u>
Full-time equivalent	<u>189</u>	<u>188</u>

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**STRUCTURE, GOVERNANCE AND MANAGEMENT (cont'd)**

**Risk management**

In the exercise of their responsibilities the Governors place a high degree of importance on the Hospice's system of internal control. The Hospice's Risk Management Strategy involves the identification of the major risks to which the Hospice is exposed and the procedures to be followed in controlling and monitoring these risks.

A risk management review process is in place to identify major risks and to review the systems to minimise these risks. The Audit and Risk Committee, consisting of a number of Hospice Governors and senior leaders, monitors the risk management process and reports its findings to the Board of Governors. The risk management process is designed to enable the Board of Governors to conclude whether the major risks to which the Hospice is exposed have been identified and reviewed, and systems established to mitigate these risks.

**PRINCIPAL RISKS AND UNCERTAINTIES**

<b>Risk</b>	<b>Mitigation</b>
<b>Impact of inflation and energy price increases on costs</b>	<p>Payroll is the Hospice's largest cost representing more than 75% of costs. The Hospice has matched the NHS pay rates from April 2023, in order to recruit and retain staff but this has also added significantly to expenditure going forward. The rising cost of utilities, goods and services has also impacted on the Hospice expenditure despite the good fortune of securing a five year fixed cost on gas prior to the energy crisis.</p> <p>The Hospice will need to budget carefully and also look to increase its income if it wishes to continue the expenditure required to provide the current level of services. Additional funding is being discussed with the Health Board and Scottish Government, and the Board has established a new Advisory Group on Income Growth.</p>
<b>The Hospice's ability to achieve a break even position</b>	<p>While NHS Lothian has increased their contribution to the running costs of the Hospice, the gap between statutory funding and expenditure continues to grow. We are working in partnership with hospices across Scotland and the Scottish Government to develop a sustainable statutory funding framework to support our charitable activities.</p> <p>While there remains a real inability to achieve an operating break even position at the moment, there are sufficient reserves to maintain the current level of service provision for 2-3 years without impact. Without additional income over the next few years there will be necessary reduction in services which would have a major impact on our community.</p>
<b>Reduction in investment income and capital losses in the investment portfolio</b>	<p>Investment markets can be volatile and therefore this risk remains high on the risk register.</p> <p>The investment portfolio is invested globally for the long term. The investment fund has seen significant gains and losses in the past few years. The charity reserves are retained in order to cover such periods of loss and will continue to be maintained at sufficient levels to ensure charitable activities can continue with confidence despite periods when investment markets fall.</p>

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Risk	Mitigation
<p><b>Ensuring the legality of hospice Schedule 2 and 3 Controlled Drugs prescribing as part of patient discharge prescriptions from the inpatient unit.</b></p>	<p>The Hospice has changed community pharmacy supplier which required a review of existing prescribing practices. This resulted in the implementation of a new discharge prescribing system. This is a significant change in practice with some associated costs. Training and support for all doctors involved has been planned before new paperwork is implemented.</p>

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**FINANCIAL REVIEW**

**Income**

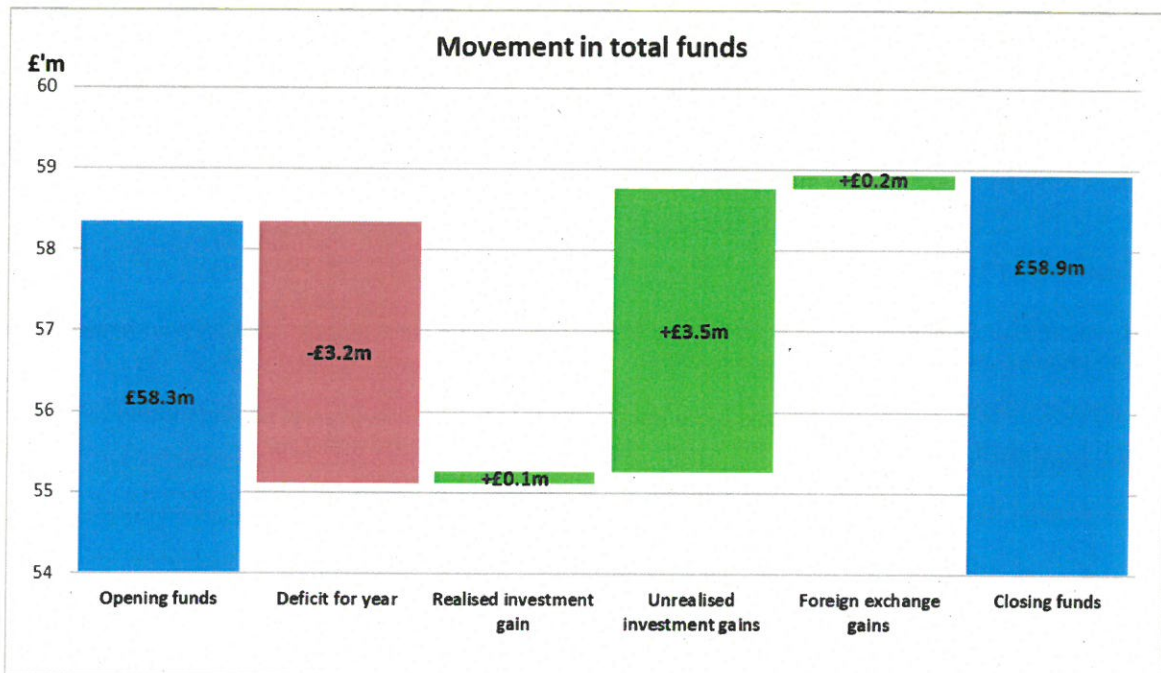
During the financial year ended 31 March 2024, the total income of the group was £9.69m. This represents a decrease of 6.3% compared with the previous year (2022/23: £10.33m, 8.6% increase) largely driven by a decrease in voluntary income. Voluntary income has two main components: donations and legacies. Donations have increased by 5.6% to £1.27m (2022/23: £1.20m) whilst legacy income has decreased by 31.5% to £2.98m (2022/23: £4.34m). Legacy income has averaged £2.5m over the last 15 years so the prior year, 2022/23 was exceptional but it also shows how much volatility is associated with this source of income. The funding from NHS Lothian has increased this year to £2.72m (2022/23: £2.55m) but in real terms NHS funding is not matching increased costs. Other trading activity income increased to £1.60m (2022/23: £1.54m).

**Expenditure**

The expenditure for the year was £12.91m represents an increase of 10.0% compared to the previous year (2022/23: £11.74m). Staff costs were less than expected as a result of delays in staff recruitment but otherwise expenditure was largely in line with cost increases and planned service development.

**Net Movement in Funds**

The net movement of funds, after taking account of movements on investment values, was a surplus of £0.59m (2022/23: deficit of £3.90m). The investment gains for the year are £3.64m compared with losses of £2.0m in the previous year. Investment gains and losses are stated as a combination of realised and unrealised movements. In addition, foreign exchanges gains of £0.2m also increased the funds in the current year.



The net expenditure, before losses or gains on investments, of £3.22m (2022/23: £1.40m) gives the operational deficit on day-to-day activities. This deficit was planned in order to ensure reserves are used to maximise Hospice services however the final outturn was better than expected due to the higher than budgeted level of legacy income and savings in staff costs due to in year vacancies.

**ST. COLUMBA'S HOSPICE CARE  
GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT)  
For the year ended 31 March 2024**

**RESERVES AND RESERVES POLICY**

Total group funds have increased by £0.6m and at the year-end stood at £58.9m (2023: £58.3m) comprising: eight restricted funds; five designated funds; and one general reserve.

St Columba's Hospice Care plans to continue to provide a palliative care service for patients in the Edinburgh and Lothian area. The requirement for this service has been reaffirmed by Lothian Health Board.

The current strategy involved the expansion of services into the community and as a result the Hospice made the deliberate decision to operate with a deficit budget and to use accumulated reserves to fund this expansion in the short term. In the last two years, the operational deficit has been further compounded by the effects of high inflation and associated pay increases. Current forecasting indicates that this is likely to continue over the period of the next strategy from 2024-2027. This will have the effect of reducing the current level of reserves but will be partly mitigated by plans to develop additional ongoing income streams to support the delivery of core services into the future. Higher than anticipated investment gains have produced an overall surplus in the current year but excluding these the operational deficit was £3.2m.

Given this, the Governors consider it prudent to have a sufficient level of reserves going forward to ensure the medium and long term strategic objectives of the organisation can be met. Certain income streams are subject to elevated levels of uncertainty and are difficult to forecast:

- Investment gains and losses can vary significantly in a specific year as a result of volatility in stock market conditions even if growing over the long term.
- Lothian Health Board, while acknowledging the need for a palliative care service, is faced with financial pressures, and has limited resources available to support all its services. Cost of living increments have not kept pace with growth in salary costs and the real value of funding has eroded over time.
- Legacy income is unpredictable and varies significantly each year, due to changes in the number of donors and the link to property and equity values.
- Fundraising activity is spread over a variety of activities but is not guaranteed income.

Recent experience of world events has also demonstrated the need for adequate reserves to cover short term price fluctuations in energy and other costs.

**Restricted Funds**

Restricted funds are derived from income given to the Hospice for a specific purpose by the donor and can only be used under particular conditions.

The current restricted income funds were established to improve the lives of patients and their families and to support and develop staff members. Restricted funds include those for: -

- the running of a children and family bereavement service.
- the purchase of equipment to create and enjoy music playlists.
- music therapy posts to enhance the wellbeing of patients.
- the purchase of new specialist equipment.
- the provision of mental health awareness for managers.
- the development of the Hospice at Home service.
- the provision of nurse training and development as well as training and development of all staff.
- the purchase and running of a patient transport vehicle.
- funding of gardening improvements.
- patient wellbeing service.

There were £129k of new donations to the existing funds and two of the funds have now been fully spent such that there are eight funds to carry forward to next year.

**ST. COLUMBA'S HOSPICE CARE  
GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT)  
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**RESERVES AND RESERVES POLICY (cont'd)**

**Designated Funds**

Designated funds are those unrestricted funds which have been set aside by the Governors for an essential spend or future purpose. The designated Fixed Asset Fund, which represents the carrying value of the Hospice buildings and other fixed assets, now stands at £11.9m (2023: £12.7m).

The designated Investment Income and Growth Fund £36.2m (2023: £36.3m) represents the value of the investment portfolio. The fund, designated by the Governors, is held in investments in order to retain its real value through capital growth and to generate income and gains to fund services each year. This is a key part of the Hospice funding model. The Governors review the value of the Investment Income and Growth Fund regularly, in light of circumstances, to balance investing in services and maintaining security of operations. It should be noted that the fund includes £4.0m (2023: £1.5m) of unrealised investment gains and the value of this fund will fluctuate considerably depending on the performance of the investment portfolio. In 2023/24, the fund has reduced as a result of cash withdrawals to fund services although this has been partially offset by investment gains during the year.

There are three other designated funds which were created by the Board in previous years.

- Expansion of Hospice at Home (now renamed Care at Home)
- Expansion of Patient & Family support services
- Art Strategy

The first two funds were created by the Board in order to expand Community and Family support services to meet the increasing needs in Edinburgh and to expand the Care at Home service in East Lothian. These funds are being used to fund additional posts in existing services in Edinburgh and to create new posts in East Lothian. The Arts strategy fund has facilitated the recruitment of core staff to lead an in-house arts programme including art, writing, music, and complementary therapy. This fund was exhausted during the year 2023/24.

**Unrestricted funds**

The general unrestricted fund £9.8m (2023: £7.5m) represents the 'free reserves' of the group and is held in the form of cash deposits and a cash portfolio of short-term investments. The 'free reserves' will be used to provide support for any deficit in short term funding of the Hospice.

**INVESTMENT POLICY**

The investments of the Hospice comprise an investment portfolio and a cash portfolio. The aim of the investment portfolio is to maintain its real value and provide funds to support the Hospice, through achieving a blend of capital and income growth. The cash portfolio provides further cashflow to fund services as the value and timing of legacy, fundraising and contract income can vary each month.

The Hospice has no material investment holdings in markets subject to exchange controls or trading restrictions. The main risk to the Hospice from financial instruments is from investing in markets and for the potential of capital values to fall. The Hospice recognises this risk and, taking a long term view, can tolerate periods of weakness. The Hospice manages these, and other such investment risks, by retaining professional advisors and operating an investment policy that provides for a high degree of diversification across investment asset classes that are quoted on recognised stock exchanges.

The investment portfolio is managed by Sarasin & Partners whose objectives during the reporting period were to provide a total return in excess of the Consumer Price Index +4.5% over a rolling five-year period and to maintain the 'real' value of the Hospice's investment portfolio after allowing for the contribution to the Hospice's expenditure. The portfolio is managed on a total return basis to maximise the investment returns to the Hospice. Cash disbursements based on 3% of the average value of the

**ST. COLUMBA'S HOSPICE CARE  
GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT)  
For the year ended 31 March 2024**

**INVESTMENT POLICY (cont'd)**

portfolio over the past 5 years are paid monthly to the Hospice to fund services as the investment income is reinvested. The investment managers have significant expertise in Environmental, Social and Governance (ESG) investing and aim to select investments which are likely to have a positive long term impact on society and the environment which hopefully will generate positive returns. All portfolio investments are given an ESG score. Sarasin engage with investors, seek change in company behaviour and actively participate in public policy debate to shape the investment landscape.

The investment portfolio is managed as a segregated portfolio with an agreed investable range of 60% - 85% in Equities, 5% - 25% in Fixed Interest, 0% - 10% in Commercial Property, 0% - 10% in Alternatives and 0 - 10% in Cash. Additionally, there are to be no direct investments in companies whose main business is to produce or manufacture tobacco.

The cash portfolio consists of Royal Bank of Scotland fixed term deposits and a portfolio managed by Royal London Asset Management Ltd. The Royal London Asset Management Ltd cash is divided between 3 funds, namely, Short Term Money Market; Cash Plus Fund and Enhanced Cash Plus Fund. The Short Term Money Market holds cash, money market instruments, short dated government securities and covered bonds with average maturity dates of 2-3 months. The Cash Plus Fund is similar but has longer average maturity dates of 3-4 months. The Enhanced Cash Plus fund also includes corporate bonds and has longer maturity dates averaging 8 months. At the end of November 2023, £4.4m of funding for 2024/25 cash was transferred to the fixed term deposits with Royal Bank of Scotland to take advantage of the higher interest rate environment and to provide a steady return compared to the more volatile investment markets.

**Investment Value**

The value of the Hospice investments as at 31st March 2024 was £44.0m (2023 £43.2m), being split £36.2m (2023 £36.3m) in the investment portfolio and £7.8m (2023 £6.96m) in the cash portfolio.

**Investment Performance**

For the year to 31st March 2024, the performance of the investment portfolio was +13.4% (2022/23 - 5.1%) in comparison to the market benchmark +17.5% (2022/23 -3.0%). Over the longer term, the portfolio has achieved a five-year annualised return, net of costs, of +6.9% (2022/23 +6.2%) which is below the target return of +9.1% (CPI+4.5%) (2022/23 +9.2%) and the benchmark return of +9.6% (2022/23 +10.5%) but above the Charity Peer Group Index return of +5.0% (2022/23 + 7.5%).

With ongoing uncertainty over interest rates, inflation and political issues, investment performance was flat in the first six months before recovering strongly from November onwards and ending the year with gains of £3.8m. Much of this recovery was driven by equities and in particular, strong growth in US technology stocks which dominated the market. This volatility highlights the need for investment gains and losses to be excluded from day to day budgeting. It also shows the importance of following a long term investment strategy, backed up by maintaining sufficient cash reserves to cover any cash requirements in the short term such that cash need not be realised when investments have fallen.

For the twelve months to 31st March 2024, the income earned on the investment and cash portfolios was £1.13m (2022/23 £0.70m) with £0.79m (2022/23 £0.60m) generated by the investment portfolio.

In the current year, the cash portfolio held in the Royal London short term investments made a £26k unrealised gain (2022/23 £17k loss); and generated £158k of income (2022/23 £85k). The new fixed term deposits with Royal Bank of Scotland will earn interest at between 4.41%- 4.62%.

The Investment Committee of the Hospice meets with the investment manager at least twice a year to discuss performance and investment requirements. With markets being so volatile, there has been increased dialogue and analysis with the manager. As part of good governance, an external review of the investment manager was carried out in 2023/24 and the Investment Committee agreed to remain with Sarasin whilst keeping performance under close review.

**ST. COLUMBA'S HOSPICE CARE  
GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT)  
For the year ended 31 March 2024**

**STATEMENT OF GOVERNORS' RESPONSIBILITIES**

The Governors (who are also directors of St Columba's Hospice Care for the purposes of company law) are responsible for preparing the Governors' Report (incorporating the Strategic Report) and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Governors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and the group and of the results of the group for that period. In preparing these accounts, the Governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity and the group will continue in business.

The Governors are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charity and the group and enable them to ensure that the accounts comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charity and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware:

- there is no relevant audit information of which the company's auditor is unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

**AUDITOR**

Azets Audit services have been in office since 2016/17 and as it is good governance to review professional appointments on a regular basis, an Invitation to Tender process was carried out for External Audit services during the year. Saffery LLP was selected and will be proposed for appointment as auditor at the Annual General Meeting,

This report has been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), Charities Accounts (Scotland) Regulations 2006 and in accordance with the Companies Act 2006.

**THE GOVERNORS' REPORT (INCORPORATING THE STRATEGIC REPORT) HAS BEEN APPROVED BY ORDER OF THE BOARD**



Mr D N Dunsire, WS  
Chair  
Dated: 20<sup>th</sup> August 2024

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE GOVERNORS OF  
ST COLUMBA'S HOSPICE CARE  
For the year ended 31 March 2024**

**Opinion**

We have audited the financial statements of St Columba's Hospice Care (the parent charitable company) and its subsidiaries (the group) for the year ended 31 March 2024 which comprise the Consolidated and Parent Charitable Company Statement of Financial Activities (incorporating the Income and Expenditure Account), the Consolidated and Parent Charitable Company Balance Sheet, the Consolidated and Parent Charitable Company Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2024 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Governors with respect to going concern are described in the relevant sections of this report.

**Other information**

The other information comprises the information included in the Governors' Report, other than the financial statements and our auditor's report thereon. The Governors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE GOVERNORS OF  
ST COLUMBA'S HOSPICE CARE  
For the year ended 31 March 2024**

**Other information (continued)**

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' Report, which includes the Strategic Report and the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report included within the Governors' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report included within the Governors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governor's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

**Responsibilities of the Governors**

As explained more fully in the Governors' responsibilities statement set out on page 17, the Governors (who are the directors for the purposes of company law and trustees for the purposes of charity law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the group's and the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the parent charitable company or to cease operations, or have no realistic alternative but to do so.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE GOVERNORS OF  
ST COLUMBA'S HOSPICE CARE  
For the year ended 31 March 2024**

**Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditor's Report.

***The extent to which the audit was considered capable of detecting irregularities including fraud***

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the charitable company, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the charitable company is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the group and parent charitable company through discussions with directors and other management, and from our commercial knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and data protection, anti-bribery, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE GOVERNORS OF  
ST COLUMBA'S HOSPICE CARE  
For the year ended 31 March 2024**

***The extent to which the audit was considered capable of detecting irregularities including fraud  
(continued)***

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing any correspondence with HMRC, relevant regulators and the charitable company's legal advisors.

We assessed the susceptibility of the group and parent charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management and the Governors as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS AND THE GOVERNORS OF  
ST COLUMBA'S HOSPICE CARE  
For the year ended 31 March 2024**

**Use of our report**

This report is made solely to the parent charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's members and Governors, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Our audit work has been undertaken so that we might state to the charitable company's members and Governors, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members and Governors, as a body, for our audit work, for this report, or for the opinions we have formed.

*Azets Audit Services*

**Jennifer Alexander (Senior Statutory Auditor)**

**For and on behalf of**

**Azets Statutory Auditor**

**Eligible to act as an auditor in terms of section 1212 of the Companies Act 2006**

**Chartered Accountants**

**Exchange Place 3**

**Seiple Street**

**Edinburgh, EH3 8BL**

**Date:** 20 August 2024

## ST. COLUMBA'S HOSPICE CARE

### CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (Incorporating Income and Expenditure Account)

For the year ended 31 March 2024

	Notes	2024 Restricted funds £	Unrestricted funds £	2024 Total £	2023 Restricted funds £	Unrestricted funds £	2023 Total £
<b>Income from:</b>							
Donations and legacies	2	129,213	4,115,828	4,245,041	263,692	5,280,587	5,544,279
Other trading activities	3	-	1,597,149	1,597,149	-	1,540,573	1,540,573
<i>Income from charitable activities</i>							
NHS Lothian		-	2,715,702	2,715,702	-	2,551,355	2,551,355
Education and research		-	2,175	2,175	-	2,161	2,161
Investment income	4	-	1,127,502	1,127,502	-	696,468	696,468
<b>Total income</b>		<b>129,213</b>	<b>9,558,356</b>	<b>9,687,569</b>	<b>263,692</b>	<b>10,071,144</b>	<b>10,334,836</b>
<b>Expenditure on:</b>							
<i>Costs of raising funds</i>							
Raising funds		363	2,077,773	2,078,136	1,125	1,736,027	1,737,152
Investment management costs		-	174,777	174,777	-	198,472	198,472
<i>Cost of charitable activities</i>							
Inpatient Care		35,138	4,859,548	4,894,686	24,195	5,503,615	5,527,810
Hospice at Home		32,981	3,751,448	3,784,429	166,480	2,612,796	2,779,276
Patient & Family Support Services		146,460	1,261,159	1,407,619	79,642	927,099	1,006,741
Education, Research & Learning		6,967	563,241	570,208	2,451	487,425	489,876
<b>Total expenditure</b>	5	<b>221,909</b>	<b>12,687,946</b>	<b>12,909,855</b>	<b>273,893</b>	<b>11,465,434</b>	<b>11,739,327</b>
Net (Expenditure)/Income before gains /(losses) on investments		(92,696)	(3,129,590)	(3,222,286)	(10,201)	(1,394,290)	(1,404,491)
Net gains/(losses) on investments		-	3,644,493	3,644,493	-	(2,003,181)	(2,003,181)
<b>Net (expenditure)/income</b>		<b>(92,696)</b>	<b>514,903</b>	<b>422,207</b>	<b>(10,201)</b>	<b>(3,397,471)</b>	<b>(3,407,672)</b>
<b>Other recognised gains/(losses):</b>							
Foreign exchange gains/(losses)		-	170,792	170,792	-	(491,833)	(491,833)
<b>Net movement in funds</b>		<b>(92,696)</b>	<b>685,695</b>	<b>592,999</b>	<b>(10,201)</b>	<b>(3,889,304)</b>	<b>(3,899,505)</b>
Total funds brought forward		205,467	58,134,972	58,340,439	215,668	62,024,276	62,239,944
<b>Total funds carried forward</b>	15 & 16	<b>112,771</b>	<b>58,820,667</b>	<b>58,933,438</b>	<b>205,467</b>	<b>58,134,972</b>	<b>58,340,439</b>

All incoming revenues and resources expended derive from continuing activities.

The notes on pages 27 to 44 form part of these Accounts.

## ST. COLUMBA'S HOSPICE CARE

### CHARITY STATEMENT OF FINANCIAL ACTIVITIES (Incorporating Income and Expenditure Account)

For the year ended 31 March 2024

	Notes	2024 Restricted funds £	Unrestricted funds £	2024 Total £	2023 Restricted funds £	Unrestricted funds £	2023 Total £
<b>Income from:</b>							
Donations and legacies	2	129,213	4,115,828	4,245,041	263,692	5,280,587	5,544,279
Other trading activities	3	-	1,276,541	1,276,541	-	1,307,343	1,307,343
<i>Income from charitable activities</i>							
NHS Lothian		-	2,715,702	2,715,702	-	2,551,355	2,551,355
Education and research		-	2,175	2,175	-	2,161	2,161
Investment income	4	-	1,127,135	1,127,135	-	696,407	696,407
<b>Total income</b>		<u>129,213</u>	<u>9,237,381</u>	<u>9,366,594</u>	<u>263,692</u>	<u>9,837,853</u>	<u>10,101,545</u>
<b>Expenditure on:</b>							
<i>Costs of raising funds</i>							
Raising funds		363	1,791,439	1,791,802	1,125	1,520,027	1,521,152
Investment management costs		-	174,777	174,777	-	198,472	198,472
<i>Cost of charitable activities</i>							
Inpatient Care		35,138	4,859,548	4,894,686	24,195	5,503,615	5,527,810
Hospice at Home		32,981	3,751,448	3,784,429	166,480	2,612,796	2,779,276
Patient & Family Support Services		146,460	1,261,159	1,407,619	79,642	927,099	1,006,741
Education, Research & Learning		6,967	563,241	570,208	2,451	487,425	489,876
<b>Total expenditure</b>	5	<u>221,909</u>	<u>12,401,612</u>	<u>12,623,521</u>	<u>273,893</u>	<u>11,249,434</u>	<u>11,523,327</u>
Net (Expenditure)/Income before gains /(losses) on investments		(92,696)	(3,164,231)	(3,256,927)	(10,201)	(1,411,581)	(1,421,782)
Net gains/(losses) on investments		-	3,644,493	3,644,493	-	(2,003,181)	(2,003,181)
<b>Net (expenditure)/income</b>		<u>(92,696)</u>	<u>480,262</u>	<u>387,566</u>	<u>(10,201)</u>	<u>(3,414,762)</u>	<u>(3,424,963)</u>
<b>Other recognised (losses)/gains:</b>							
Foreign exchange gains/(losses)		-	170,792	170,792	-	(491,833)	(491,833)
<b>Net movement in funds</b>		<u>(92,696)</u>	<u>651,054</u>	<u>558,358</u>	<u>(10,201)</u>	<u>(3,906,595)</u>	<u>(3,916,796)</u>
Total funds brought forward		205,467	58,075,405	58,280,872	215,668	61,982,000	62,197,668
<b>Total funds carried forward</b>	15 & 16	<u>112,771</u>	<u>58,726,459</u>	<u>58,839,230</u>	<u>205,467</u>	<u>58,075,405</u>	<u>58,280,872</u>

All incoming revenues and resources expended derive from continuing activities.

The notes on pages 27 to 44 form part of these Accounts.

# ST. COLUMBA'S HOSPICE CARE

## CONSOLIDATED AND CHARITY BALANCE SHEETS

As at 31 March 2024

	Notes	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
<b>Fixed Assets:</b>					
Tangible Assets	8	11,928,255	12,735,449	11,928,255	12,735,449
Investments	9	43,961,399	43,236,129	43,971,499	43,246,229
		<u>55,889,654</u>	<u>55,971,578</u>	<u>55,899,754</u>	<u>55,981,678</u>
<b>Current Assets:</b>					
Stocks		35,337	17,237	-	-
Debtors	10	2,675,925	1,954,170	2,693,523	1,951,675
Cash at Bank and in Hand	11	1,034,282	1,653,962	889,121	1,550,189
		<u>3,745,544</u>	<u>3,625,369</u>	<u>3,582,644</u>	<u>3,501,864</u>
<b>Liabilities:</b>					
Creditors: Amounts falling due within one year	12	(701,760)	(730,508)	(643,168)	(676,670)
Current pension liability	12	-	(526,000)	-	(526,000)
		<u>3,043,784</u>	<u>2,368,861</u>	<u>2,939,476</u>	<u>2,299,194</u>
<b>Net Current Assets</b>		<u>3,043,784</u>	<u>2,368,861</u>	<u>2,939,476</u>	<u>2,299,194</u>
<b>Total Assets Less Current Liabilities</b>		<u>58,933,438</u>	<u>58,340,439</u>	<u>58,839,230</u>	<u>58,280,872</u>
<b>Total Net Assets</b>		<u>58,933,438</u>	<u>58,340,439</u>	<u>58,839,230</u>	<u>58,280,872</u>
<b>The Funds of the Charity:</b>					
Restricted Funds:					
Income	14	112,771	205,467	112,771	205,467
Unrestricted Funds:					
Designated	15	49,020,772	50,611,460	49,020,772	50,611,460
General		9,799,895	7,523,512	9,705,687	7,463,945
		<u>58,933,438</u>	<u>58,340,439</u>	<u>58,839,230</u>	<u>58,280,872</u>

Approved by the Board of Governors and signed on its behalf by:

Governor – Mr D N Dunsire

Governor – Mr J G Macrae

Date : 20 August 2024

Company number SC048700

The notes on pages 27 to 44 form part of these Accounts.

## ST. COLUMBA'S HOSPICE CARE

### CONSOLIDATED AND CHARITY STATEMENT OF CASH FLOWS

For the year ended 31 March 2024

	Notes	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
<b>Cash flows from operating activities:</b>					
Net cash used in operating activities	21	<u>(4,751,782)</u>	<u>(2,635,161)</u>	<u>(4,792,803)</u>	<u>(2,631,774)</u>
<b>Cash flows from investing activities:</b>					
Dividends and interest from investments		1,127,502	696,468	1,127,135	696,407
Purchase of property, plant and equipment		(85,415)	(35,029)	(85,415)	(35,029)
Proceeds from sale of investments		24,787,773	16,525,313	24,787,773	16,525,313
Purchase of investments		(20,275,406)	(15,914,275)	(20,275,406)	(15,914,275)
Net cash provided by investing activities		<u>5,554,454</u>	<u>1,272,477</u>	<u>5,554,087</u>	<u>1,272,416</u>
<b>Change in cash and cash equivalents in the year</b>					
Change in cash and cash equivalents due to exchange rate movements		802,672	(1,362,684)	761,284	(1,359,358)
Cash and cash equivalents at the beginning of the year		170,792	(491,833)	170,792	(491,833)
Cash and cash equivalents at the end of the year	11	<u>9,591,721</u>	<u>8,618,257</u>	<u>9,446,560</u>	<u>8,514,484</u>

The notes on pages 27 to 44 form part of these Accounts.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS  
For the year ended 31 March 2024**

**1. Accounting policies**

**General information**

St. Columba's Hospice Care is a charitable company limited by guarantee and the contribution of members to the liability of the charitable company is restricted by the Memorandum and Articles of Association to a maximum of £1. The charitable company is registered in Scotland with registration number SC048700. The address of its registered office is Challenger Lodge, Boswall Road, Edinburgh, EH5 3RW.

The principal activity of the charitable company and the group in the year under review was the operation of a hospice as described in the Governors' Report.

**Basis of Accounting**

The accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The accounts have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) (the Charities SORP), the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Companies Act 2006.

St. Columba's Hospice Care meets the definition of a public benefit entity under FRS 102.

These financial statements are presented in pounds sterling (GBP) as that is the currency in which the majority of the charity's and group's transactions are denominated.

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires trustees to exercise their judgements in the process of applying the accounting policies. Use of available information and application of judgement are inherent in the formation of estimates. Actual outcomes in the future could differ from such estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are the timing of the recognition of legacy income in accordance with the Charities SORP, and the estimate of the useful lives of fixed assets.

**Going Concern**

The accounts have been prepared on a going concern basis. The Governors have assessed the charity's ability to continue as a going concern and have reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The most significant area of uncertainty that affects the carrying value of assets held by the Hospice is the performance of investment markets (see the investments note for more information). The Governors are satisfied that investments are appropriately managed and that risks associated with investment markets have been mitigated to a reasonable extent, thus they continue to adopt the going concern basis of accounting in preparing these financial statements.

**Basis of Consolidation**

The consolidated accounts incorporate the accounts of the charity and its subsidiary undertakings. The results of subsidiary undertakings are consolidated from the date of acquisition on a line by line basis.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS  
For the year ended 31 March 2024**

**1. Accounting policies (cont'd)**

**Recognition of Income**

Income is recognised in the period in which the charity is entitled to receipt, any performance conditions attached to the item(s) have been met, it is probable that the income will be received and the amount can be measured with reasonable certainty. Income is deferred only when the charity has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future period.

In accordance with this policy, legacies are included on the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Hospice that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution.

Voluntary contributions are recognised upon receipt and Health Board income is accounted for in line with the agreement.

Donated goods are measured at fair value except where it is impractical to measure reliably the fair value of donated items. Where it is impractical to measure the fair value of goods donated, the donated goods are recognised in income when they are sold.

Dividends and interest are credited to the Income and Expenditure Account in the year in which they are receivable.

**Recognition and allocation of expenditure**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds comprise: the costs of commercial trading, including the activities of St. Columba's Hospice Trading Limited, and their associated support costs; costs of the fundraising department and associated support costs; the direct cost of holding events to raise funds; and investment management costs.
- Expenditure on charitable activities includes the costs of inpatient care, community services, patient and family support services and other educational, research and learning activities undertaken to further the purposes of the charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Expenditure is included in the Statement of Financial Activities account on an accruals basis. Certain expenditure is directly attributable to restricted and designated funds and has been included in those cost categories. Some costs are apportioned between funds as considered appropriate by the Governors. Otherwise costs are attributed to the general fund. Expenditure on the governance of the Hospice, including external audit, legal advice and an allocation of administrative salaries, is included in the governance costs category.

Operating lease rentals are charged to the Statement of Financial Activities on a straight-line basis over the period of the lease.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS  
For the year ended 31 March 2024**

**1. Accounting policies (cont'd)**

**Fixed Assets and Depreciation**

Individual items over £5,000 are capitalised as fixed assets.

Depreciation is provided on buildings at 4 per cent of the cost per annum, on furniture at 20 per cent of the cost per annum and equipment at either 10 or 20 per cent of the cost per annum depending on the type and useful economic life of equipment, on computer equipment at 33.3 per cent of the cost per annum and on motor vehicles at 25 per cent of the cost per annum. Depreciation on leasehold fixtures and fittings is provided at 25 per cent per annum or the period of the lease if less than 4 years. Leasehold improvements are depreciated over the period of the lease. An impairment review is carried out when there is an indication that impairment has occurred.

**Investments**

All investments are carried at their fair value and are shown at the bid price. Investments in equities and fixed income securities are all traded in quoted public markets. Holdings in pooled unit trusts are displayed at the bid price. Asset purchases and sales are recognised at the date of trade at cost. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The Hospice permits the use of derivatives only for the use of Efficient Portfolio Management (EPM), namely for managing the non-sterling currency exposure, as well as writing Put options on a limited basis over part of the equity element, to try and limit downside risk. The use of index options will only occur when it is judicious to do so, namely that the cost of buying portfolio insurance is cheap, and the portfolio's exposure to equities is relatively high. The two main forms of financial risk to the Charity are shorter term capital volatility and the need for the Hospice to cover operational costs and not be a forced seller of more volatile assets at an inopportune moment, and over the longer term, inflation.

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and opening carrying value (purchase date if later). Unrealised gains and losses are calculated as the difference between the fair values at the year end and their carrying value.

**Inventories**

Inventories are valued at the lower of cost and estimated selling price less costs to sell.

**Debtors**

Other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid net of any trade discount.

**Creditors and Provisions**

Creditors and provisions are recognised where the Hospice has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

**Financial instruments**

The Hospice only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**Volunteers**

The financial value of the participation of volunteers in the day-to-day running of the Hospice and in fundraising is not recognised.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS  
For the year ended 31 March 2024**

**Pensions**

Payments to defined contribution pension schemes are charged as an expense as they fall due.

**Fund Accounting**

Funds held by the charity are:

- Unrestricted general funds - these funds can be used in accordance with the charitable objects at the discretion of the Governors
- Designated funds - these funds are set aside by the Governors out of unrestricted general funds for a specific future purpose or purposes.
- Restricted funds - these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

The nature and purpose of each fund and a description of transfers between funds is explained in notes 14 and 15.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**2. Donations and Legacies**

	<b>Group</b>		<b>Charity</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Unrestricted</b>				
Donations	1,137,907	936,144	1,137,907	936,144
Legacies	2,977,921	4,344,443	2,977,921	4,344,443
	<u>4,115,828</u>	<u>5,280,587</u>	<u>4,115,828</u>	<u>5,280,587</u>
<b>Restricted</b>				
Donations	129,213	263,692	129,213	263,692
	<u>4,245,041</u>	<u>5,544,279</u>	<u>4,245,041</u>	<u>5,544,279</u>

Included within donations are donations-in-kind amounting to nil (2022/23: £4,368)

**3. Other Trading Activities**

	<b>Group</b>		<b>Charity</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Fundraising events	187,630	287,518	187,630	287,518
Operation of shops (including Iona café)	921,106	810,876	921,106	810,876
St. Columba's Trading Limited	439,541	382,051	118,933	145,721
Other income	48,872	60,128	48,872	63,228
	<u>1,597,149</u>	<u>1,540,573</u>	<u>1,276,541</u>	<u>1,307,343</u>

**4. Investment Income**

	<b>Group</b>		<b>Charity</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>Unrestricted</b>				
Listed Investments	792,584	602,746	792,584	602,746
Short Term Liquid Investments	309,544	85,348	309,544	85,348
Bank Interest	25,374	8,374	25,007	8,313
	<u>1,127,502</u>	<u>696,468</u>	<u>1,127,135</u>	<u>696,407</u>

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**5. Total Expenditure**

Total support costs for the year, and their allocation to the activity cost categories disclosed in the Statement of Financial Activities, are set out below. Support costs have been allocated in direct proportion to the staff costs incurred for each category, shown as the allocation percentages (Alloc. %).

**Group 2024**

		Management & Admin	Facilities & Property	Depreciation	Governance	Total Support Costs	Costs Directly Allocated	Total
Cost of Raising Funds:	Alloc. %	£	£	£	£	£	£	£
Fundraising Costs	12%	132,770	206,358	104,787	12,913	456,828	1,621,308	2,078,136
Investment Management	0%	-	-	-	-	-	174,777	174,777
<b>Cost of Charitable Activities:</b>								
Inpatient Care	40%	454,135	705,838	358,421	44,167	1,562,561	3,332,125	4,894,686
Hospice at Home	32%	359,397	558,593	283,650	34,953	1,236,593	2,547,836	3,784,429
Patient & Family Support Services	12%	133,457	207,426	105,330	12,979	459,192	948,427	1,407,619
Education, Research & Learning	4%	51,215	79,601	40,421	4,981	176,218	393,990	570,208
	<u>100%</u>	<u>1,130,974</u>	<u>1,757,816</u>	<u>892,609</u>	<u>109,993</u>	<u>3,891,392</u>	<u>9,018,463</u>	<u>12,909,855</u>

**Group 2023**

		Management & Admin	Facilities & Property	Depreciation	Governance	Total Support Costs	Costs Directly Allocated	Total
Cost of Raising Funds:	Alloc. %	£	£	£	£	£	£	£
Fundraising Costs	11%	102,466	184,391	97,758	10,039	394,654	1,342,498	1,737,152
Investment Management	0%	-	-	-	-	-	198,472	198,472
<b>Cost of Charitable Activities:</b>								
Inpatient Care	50%	460,451	828,594	439,292	45,112	1,773,449	3,754,361	5,527,810
Hospice at Home	26%	240,367	432,547	229,321	23,549	925,784	1,853,492	2,779,276
Patient & Family Support Services	9%	87,351	157,190	83,337	8,558	336,436	670,305	1,006,741
Education, Research & Learning	4%	41,111	73,981	39,222	4,028	158,342	331,534	489,876
	<u>100%</u>	<u>931,746</u>	<u>1,676,703</u>	<u>888,930</u>	<u>91,286</u>	<u>3,588,665</u>	<u>8,150,662</u>	<u>11,739,327</u>

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**5. Total Expenditure (cont'd)**

**Charity 2024**

		Management & Admin	Facilities & Property	Depreciation	Governance	Total Support Costs	Costs Directly Allocated	Total
Cost of Raising Funds:	Alloc. %	£	£	£	£	£	£	£
Fundraising Costs	12%	132,770	206,358	104,787	12,913	456,828	1,334,974	1,791,802
Investment Management	0%	-	-	-	-	-	174,777	174,777
<b>Cost of Charitable Activities:</b>								
Inpatient Care	40%	454,135	705,838	358,421	44,167	1,562,561	3,332,125	4,894,686
Hospice at Home	32%	359,397	558,593	283,650	34,953	1,236,593	2,547,836	3,784,429
Patient & Family Support Services	12%	133,457	207,426	105,330	12,979	459,192	948,427	1,407,619
Education, Research & Learning	4%	51,215	79,601	40,421	4,981	176,218	393,990	570,208
	<u>100%</u>	<u>1,130,974</u>	<u>1,757,816</u>	<u>892,609</u>	<u>109,993</u>	<u>3,891,392</u>	<u>8,732,129</u>	<u>12,623,521</u>

**Charity 2023**

		Management & Admin	Facilities & Property	Depreciation	Governance	Total Support Costs	Costs Directly Allocated	Total
Cost of Raising Funds:	Alloc. %	£	£	£	£	£	£	£
Fundraising Costs	11%	102,466	184,391	97,758	10,039	394,654	1,126,498	1,521,152
Investment Management	0%	-	-	-	-	-	198,472	198,472
<b>Cost of Charitable Activities:</b>								
Inpatient Care	50%	460,451	828,594	439,292	45,112	1,773,449	3,754,361	5,527,810
Hospice at Home	26%	240,367	432,547	229,321	23,549	925,784	1,853,492	2,779,276
Patient & Family Support Services	9%	87,351	157,190	83,337	8,558	336,436	670,305	1,006,741
Education, Research & Learning	4%	41,111	73,981	39,222	4,028	158,342	331,534	489,876
	<u>100%</u>	<u>931,746</u>	<u>1,676,703</u>	<u>888,930</u>	<u>91,286</u>	<u>3,588,665</u>	<u>7,934,662</u>	<u>11,523,327</u>

**5(a). Governance costs**

Group and Charity	2024	2023
	£	£
Staff costs	69,930	62,488
Audit fees	23,100	21,500
Legal and professional fees	16,963	7,298
	<u>109,993</u>	<u>91,286</u>

**6. Net expenditure**

This is stated after charging:

	2024	2023
	£	£
Auditor's remuneration:		
Audit fee with respect to audit of St Columba's Hospice Care consolidated and charity only accounts	19,635	18,275
Audit fee with respect to audits of subsidiary undertakings	3,465	3,225
VAT advisory and tax compliance services	965	5,015
Trustee Training	-	850
Depreciation	892,609	888,930
Operating lease payments recognised as an expense	97,391	75,132

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**7. Analysis of staff costs, Governor remuneration and expenses, and the cost of key management personnel**

<b>Group and Charity</b>	<b>2024</b>	2023
	<b>£</b>	<b>£</b>
Wages and salaries	7,489,281	6,686,593
Social security costs	751,275	674,514
Pension costs	1,138,230	1,038,655
	<u>9,378,786</u>	<u>8,399,762</u>

The average number of employees during the year was:

	<b>2024</b>	2023
Full-time	89	92
Part-time	150	151
	<u>239</u>	<u>243</u>
Full-time Equivalent	<u>189</u>	<u>188</u>

Nil remuneration (2022/23: £Nil) and £99 expenses (2022/23: £Nil) were paid to the Governors.

The number of employees whose emoluments were above £60,000 for the year were:

	<b>2024</b>	2023
Between £60,000 and £69,999	2	3
Between £70,000 and £79,999	1	2
Between £80,000 and £89,999	3	1
Between £90,000 and £99,999	1	-
Between £100,000 and £109,999	-	1
Between £110,000 and £119,999	1	-
Between £140,000 and £149,999	-	1
Between £150,000 and £159,999	1	-
	<u>9</u>	<u>8</u>

Pension costs for the above employees were £138,325 (2022/23: £118,660).

During the year, the key management personnel of the Hospice comprised the Governors and the Senior Leadership Committee, which includes the Chief Executive Officer, Medical Director, Deputy Chief Executive Officer & Clinical Services Director, Director of Income Generation, Director of Finance, Director of Operations and Director of Education, Research & Creative Arts. The total employee benefits of the key management personnel of the Hospice were £805,663 (2022/23: £668,658).

ST. COLUMBA'S HOSPICE CARE  
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For the year ended 31 March 2024

8. Tangible assets

Group and Charity	Freehold Land & Buildings £	Motor Vehicles £	Furniture & Equipment £	Leasehold Improvements £	Total £
<b>Cost:</b>					
At 1 April 2023	21,519,588	56,022	1,194,945	64,237	22,834,792
Additions	-	7,556	56,956	20,903	85,415
Disposals	-	(12,013)	(87,924)	-	(99,937)
At 31 March 2024	<u>21,519,588</u>	<u>51,565</u>	<u>1,163,977</u>	<u>85,140</u>	<u>22,820,270</u>
<b>Depreciation:</b>					
At 1 April 2023	8,900,783	35,772	1,137,986	24,802	10,099,343
Amount provided in year	855,865	7,065	23,081	6,598	892,609
Disposals	-	(12,013)	(87,924)	-	(99,937)
At 31 March 2024	<u>9,756,648</u>	<u>30,824</u>	<u>1,073,143</u>	<u>31,400</u>	<u>10,892,015</u>
<b>Net book value:</b>					
At 31 March 2024	<u>11,762,940</u>	<u>20,741</u>	<u>90,834</u>	<u>53,740</u>	<u>11,928,255</u>
At 31 March 2023	<u>12,618,805</u>	<u>20,250</u>	<u>56,959</u>	<u>39,435</u>	<u>12,735,449</u>

9. Investments

Group	Short term liquid investments £	Listed Investments £	Total £	
<b>Cost or valuation</b>				
Opening Portfolio valuation at 1 April 2023	5,888,620	37,347,509	43,236,129	
Less: Investment cash balance at 1 April 2023	-	(1,075,675)	(1,075,675)	
Opening market value at 1 April 2023	5,888,620	36,271,834	42,160,454	
Additions at cost	9,300,000	20,275,406	29,575,406	
Disposals	(7,404,219)	(25,165,394)	(32,569,613)	
Unrealised gain/(loss) on revaluation	26,170	4,022,114	4,048,284	
Closing market value at 31 March 2024	7,810,571	35,403,960	43,214,531	
Investment cash balance at 31 March 2024	-	746,868	746,868	
Closing portfolio value at 31 March 2024	<u>7,810,571</u>	<u>36,150,828</u>	<u>43,961,399</u>	
<b>Charity</b>				
	Short term liquid investments £	Listed Investments £	Subsidiaries £	Total £
Total investments as above:	7,810,571	36,150,828	-	43,961,399
Investments in subsidiaries:	-	-	10,100	10,100
At 31 March 2024	<u>7,810,571</u>	<u>36,150,828</u>	<u>10,100</u>	<u>43,971,499</u>
At 31 March 2023	<u>5,888,620</u>	<u>37,347,509</u>	<u>10,100</u>	<u>43,246,229</u>

The short term liquid investments represent the cash portfolio held with Royal London and Royal Bank of Scotland fixed term deposits. The cash account held by the Investment Manager Sarasin and Partners has been reclassified under Listed Investments within the opening portfolio valuation at 1 April 2023.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**9. Investments (cont'd)**

Details of the subsidiary undertakings, which are registered in Scotland and also have a 31 March accounting year-end, are as follows: -

<b>Name</b>	<b>Principal Activity</b>	<b>Proportion of ordinary shares held</b>
St Columba's Trading Limited	Fundraising activities	100%
St Columba's Hospice (2007) Limited	Property design-and-build services, used for construction of new hospice building. As of 1 April 2019 the company became dormant.	100%

St. Columba's Trading Limited (registered company number SC169588) generates profit through the sale of goods and the running of a weekly prize draw. All profits are passed on to the Hospice by gift aid. In the year to 31 March 2024 the company had turnover of £439,541 (2022/23: £382,051), expenditure of £305,293 (2022/23: £233,829) and generated a profit before tax of £134,248 (2022/23: £148,222). At 31 March 2024, the aggregate amount of assets, liabilities and funds was £104,208 (2023: £69,567).

St. Columba's Hospice (2007) Limited (registered company number SC335221) provided services to the Hospice. The company has been dormant since 1 April 2019. At 31 March 2024 the aggregate amount of assets, liabilities and funds was £100 (2023: £100).

**10. Debtors**

	<b>Group</b>		<b>Charity</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
VAT receivable	86,473	77,254	81,203	72,113
Legacy debtors	2,182,000	1,550,000	2,182,000	1,550,000
Other debtors	407,452	326,916	407,012	309,685
Amounts due from group companies	-	-	23,308	19,877
	<u>2,675,925</u>	<u>1,954,170</u>	<u>2,693,523</u>	<u>1,951,675</u>

**11. Cash & Cash Equivalents**

<b>Group</b>	<b>At 1 April 2023</b>	<b>Cashflows</b>	<b>Foreign Exchange Movement</b>	<b>At 31 March 2024</b>
	<b>£</b>			<b>£</b>
Interest bearing deposit and current accounts	1,623,640	(613,840)	-	1,009,800
Cash	30,322	(5,840)	-	24,482
Cash at bank and in hand	1,653,962	(619,680)	-	1,034,282
Short term liquid investments	5,888,620	1,921,951	-	7,810,571
Cash on deposit within listed investments	1,075,675	(499,599)	170,792	746,868
	<u>8,618,257</u>	<u>802,672</u>	<u>170,792</u>	<u>9,591,721</u>

**ST. COLUMBA'S HOSPICE CARE**  
**NOTES TO THE ACCOUNTS**

For the year ended 31 March 2024

**11. Cash & Cash Equivalents (cont'd)**

	At 1 April 2023	Cashflows	Foreign Exchange Movement	At 31 March 2024
Charity	£	£	£	£
Interest bearing deposit and current accounts	1,519,867	(655,228)	-	864,639
Cash	30,322	(5,840)	-	24,482
Cash at bank and in hand	1,550,189	(661,068)	-	889,121
Short term liquid investments	5,888,620	1,921,951	-	7,810,571
Cash on deposit within listed investments	1,075,675	(499,599)	170,792	746,868
	<u>8,514,484</u>	<u>761,284</u>	<u>170,792</u>	<u>9,446,560</u>

**12. Creditors: Amounts falling due within one year**

	Group 2024	2023	Charity 2024	2023
	£	£	£	£
Trade creditors	93,361	101,919	79,753	93,331
Other taxes and social security	193,636	261,038	193,636	261,038
Other creditors and accruals	359,084	315,676	354,654	309,362
Deferred income (Note 13)	55,679	51,875	15,025	12,839
Amounts owed to group companies	-	-	100	100
	<u>701,760</u>	<u>730,508</u>	<u>643,168</u>	<u>676,670</u>
Current pension liability	-	526,000	-	526,000
	<u>701,760</u>	<u>1,256,508</u>	<u>643,168</u>	<u>1,202,670</u>

**13. Deferred Income**

Deferred income comprises funds received in respect of fundraising events which took place after the year end. In addition, income has been deferred for prize draw monies received in advance.

	Group £	Charity £
Balance as at 1 April 2022	97,493	53,687
Amount released to income earned from charitable activities	(97,493)	(53,687)
Amount deferred in year	51,875	12,839
Balance as at 31 March 2023	<u>51,875</u>	<u>12,839</u>
Amount released to income earned from charitable activities	(51,875)	(12,839)
Amount deferred in year	55,679	15,025
Balance as at 31 March 2024	<u>55,679</u>	<u>15,025</u>

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

For the year ended 31 March 2024

**14. Analysis of Charitable Funds: Restricted Funds**

Group and Charity	At 1 April 2023	Income	Expenditure	At 31 March 2024
	£	£	£	£
<b>Restricted Income Funds</b>				
Children & Family Bereavement	47,553	81,080	(123,323)	5,310
Playlist for Life	1,756	-	(1,756)	-
Music Therapy	11,776	-	(4,884)	6,892
Specialist Equipment	15,916	-	-	15,916
Hospice At Home Service	-	32,000	(32,000)	-
Nurse Training	16,389	-	(2,867)	13,522
Staff Training	39,958	-	(6,827)	33,131
Patient Transport	69,031	-	(31,031)	38,000
Garden Improvements	3,088	-	(3,088)	-
Patient Wellbeing	-	16,133	(16,133)	-
	<u>205,467</u>	<u>129,213</u>	<u>(221,909)</u>	<u>112,771</u>

	At 1 April 2022	Income	Expenditure	At 31 March 2023
	£	£	£	£
<b>Restricted Income Funds</b>				
Children & Family Bereavement	33,219	38,371	(24,037)	47,553
Playlist for Life	1,855	-	(99)	1,756
Music Therapy	12,958	200	(1,382)	11,776
Specialist Equipment	19,868	-	(3,952)	15,916
Counselling Services	22,347	-	(22,347)	-
Hospice At Home Service	500	163,341	(163,841)	-
Staff Wellbeing Space	405	-	(405)	-
Nurse Training	20,788	-	(4,399)	16,389
Staff Training	41,958	-	(2,000)	39,958
Patient Transport	61,770	18,049	(10,788)	69,031
Garden Improvements	-	12,913	(9,825)	3,088
Patient Wellbeing	-	30,818	(30,818)	-
	<u>215,668</u>	<u>263,692</u>	<u>(273,893)</u>	<u>205,467</u>

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**14. Analysis of Charitable Funds: Restricted Funds (cont'd)**

The Children & Family Bereavement Fund funds the service which works with children facing or experiencing loss through bereavement, and employs a number of models including working with families, peer groups, local schools and community groups to empower them with knowledge and skills to support children and one another. The spend this year represents a counsellor post, funded by the Lottery, as well as bereavement packs for children. The designated Children & Family Bereavement Fund is used to fund the core posts in the team.

The Playlist for Life fund is to buy equipment to create and listen to music playlists. This was paused during Covid 19 and was fully spent in 2023/4.

The Music Therapy funds are to fund posts to develop patient wellbeing and a music therapist has now been appointed.

The Specialist Equipment fund is to enhance patient safety and has been earmarked to purchase additional equipment for larger, heavier patients as well as falls equipment. With the changes in the number of inpatient beds, the falls equipment will be installed in 2024/25.

The Counselling Services Fund was spent in 2022/23 on the development of online counselling & bereavement services including training and equipment.

The Hospice at Home Service fund was used to contribute to the development of the Care at Home and Community Services including staff costs and uniforms.

The Staff Wellbeing Space Fund has funded improvements to staff areas to provide space to decompress and relax and works were completed in 2022/23.

The Nurse Training fund includes the McConnell family fund and is being used to fund nurses to undertake academic training modules at Queen Margaret University.

The Staff Training fund includes the Croom family fund. In 2023/24 £4,400 was spent on clinical skills models and the remainder is being used for SVQ training.

The Patient Transport Vehicle Fund has been used for the purchase and running costs of a second hand vehicle to collect patients. The vehicle is now operational and the remaining £38,000 balance of the funds have been ringfenced to purchase a new electric vehicle when the existing vehicle reaches the end of its life.

The Garden Improvements fund was created last year to purchase a greenhouse, extend the garden area beside the Iona café and generally improve the grounds for patients and family. This has now been fully spent.

The Patient Wellbeing Fund is being used to fund a new Complementary therapist post.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**15. Analysis of Charitable Funds: Unrestricted Funds**

Group 2024	At 1 April 2023	Income	Expenditure	Other gains	Transfers	At 31 March 2024
	£	£	£	£	£	£
<b>Designated Funds</b>						
Fixed Asset fund	12,735,449	-	(892,609)	-	85,415	11,928,255
Investment Income & Growth	36,271,834	792,584	(178,381)	3,789,116	(4,524,325)	36,150,828
Expansion of Hospice at Home	1,065,436	-	(469,296)	-	-	596,140
Expansion of Patient & Family Support Services	502,601	-	(157,052)	-	-	345,549
Art Strategy	36,140	-	(36,140)	-	-	-
	50,611,460	792,584	(1,733,478)	3,789,116	(4,438,910)	49,020,772
General fund	7,523,512	8,765,772	(10,954,468)	26,169	4,438,910	9,799,895
	<u>58,134,972</u>	<u>9,558,356</u>	<u>(12,687,946)</u>	<u>3,815,285</u>	<u>-</u>	<u>58,820,667</u>
<b>Group 2023</b>	<b>At 1 April 2022</b>	<b>Income</b>	<b>Expenditure</b>	<b>Other gains/(losses)</b>	<b>Transfers</b>	<b>At 31 March 2023</b>
	£	£	£	£	£	£
<b>Designated Funds</b>						
Fixed Asset fund	13,589,350	-	(888,930)	-	35,029	12,735,449
Investment Income & Growth	38,886,052	-	-	(2,388,290)	(225,928)	36,271,834
Expansion of Hospice at Home	1,799,749	-	(312,446)	-	(421,867)	1,065,436
Expansion of Patient & Family Support Services	233,496	-	(152,762)	-	421,867	502,601
Children & Family Bereavement	32,836	-	(32,836)	-	-	-
Art Strategy	75,405	-	(39,265)	-	-	36,140
	54,616,888	-	(1,426,239)	(2,388,290)	(190,899)	50,611,460
General fund	7,407,388	10,071,144	(10,039,195)	(106,724)	190,899	7,523,512
	<u>62,024,276</u>	<u>10,071,144</u>	<u>(11,465,434)</u>	<u>(2,495,014)</u>	<u>-</u>	<u>58,134,972</u>
<b>Charity 2024</b>	<b>At 1 April 2023</b>	<b>Income</b>	<b>Expenditure</b>	<b>Other gains</b>	<b>Transfers</b>	<b>At 31 March 2024</b>
	£	£	£	£	£	£
<b>Designated Funds</b>						
Fixed Asset fund	12,735,449	-	(892,609)	-	85,415	11,928,255
Investment Income & Growth	36,271,834	792,584	(178,381)	3,789,116	(4,524,325)	36,150,828
Expansion of Hospice at Home	1,065,436	-	(469,296)	-	-	596,140
Expansion of Patient & Family Support Services	502,601	-	(157,052)	-	-	345,549
Art Strategy	36,140	-	(36,140)	-	-	-
	50,611,460	792,584	(1,733,478)	3,789,116	(4,438,910)	49,020,772
General fund	7,463,945	8,444,797	(10,668,134)	26,169	4,438,910	9,705,687
	<u>58,075,405</u>	<u>9,237,381</u>	<u>(12,401,612)</u>	<u>3,815,285</u>	<u>-</u>	<u>58,726,459</u>
<b>Charity 2023</b>	<b>At 1 April 2022</b>	<b>Income</b>	<b>Expenditure</b>	<b>Other gains/(losses)</b>	<b>Transfers</b>	<b>At 31 March 2023</b>
	£	£	£	£	£	£
<b>Designated Funds</b>						
Fixed Asset fund	13,589,350	-	(888,930)	-	35,029	12,735,449
Investment Income & Growth	38,886,052	-	-	(2,388,290)	(225,928)	36,271,834
Expansion of Hospice at Home	1,799,749	-	(312,446)	-	(421,867)	1,065,436
Expansion of Patient & Family Support Services	233,496	-	(152,762)	-	421,867	502,601
Children & Family Bereavement	32,836	-	(32,836)	-	-	-
Art Strategy	75,405	-	(39,265)	-	-	36,140
	54,616,888	-	(1,426,239)	(2,388,290)	(190,899)	50,611,460
General fund	7,365,112	9,837,853	(9,823,195)	(106,724)	190,899	7,463,945
	<u>61,982,000</u>	<u>9,837,853</u>	<u>(11,249,434)</u>	<u>(2,495,014)</u>	<u>-</u>	<u>58,075,405</u>

**ST. COLUMBA'S HOSPICE CARE  
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**For the year ended 31 March 2024**

**15. Analysis of Charitable Funds: Unrestricted Funds (cont'd)**

The Fixed Asset fund is a designated fund representing the current net book value of the Hospice's fixed assets. This is the historical purchase price offset by depreciation.

The Investment Income and Growth fund £36.2m (2023: £36.3m) represents the value of the investment portfolio. The fund, designated by the Governors, is held in investments in order to retain its real value through capital growth and to generate income and gains to fund core services each year. This is a key part of the Hospice funding model. The Governors review the value of the Investment Income and Growth Fund regularly, in light of circumstances, to balance investing in services and maintaining security of operations. It should be noted that the fund includes £4.0m (2023: £1.5m) of unrealised investment gains and the value of this fund will fluctuate considerably depending on the performance of the investment portfolio.

St Columba's Hospice Care designated £100,000 for the implementation of the Children and Family Bereavement Service. This fund is now exhausted and was used to fund core staff to deliver this service.

St Columba's Hospice Care have designated £50,000 per year for 5 years for the implementation of the Art Strategy. The Art Strategy funds have facilitated the recruitment of core staff to lead an in-house arts programme including art, writing, music and complementary therapy. This strategy holds wellbeing at its core and recognises patients as individuals, with stories to tell, meaningful lives to live, and the potential for creativity. This fund was exhausted in 2023/24.

Two designated funds were created in August 2021 by the Board in order to expand Hospice at Home (formerly Community Services) and Patient & Family Support Services (formerly Family Support Services) to meet the increasing needs in Edinburgh and expand the Care at Home service in East Lothian. The fund will be used to fund additional posts in existing services in Edinburgh and to create new posts in East Lothian. The transfer during the prior year of £421,867 represents the funds designated to expand the Compassionate Neighbours and this service has moved from the former Community Services to the newly named Patient & Family Support Services.

The General fund represents the 'free reserves' of the charity after allowing for all designated funds.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

For the year ended 31 March 2024

**16. Analysis of Net Assets between Funds**

<b>Group 2024</b>	<b>Restricted Funds</b>	<b>Designated Funds</b>	<b>General Funds</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Tangible fixed assets	-	11,928,255	-	11,928,255
Investments	-	37,092,517	6,868,882	43,961,399
Cash at bank and in hand	112,771	-	921,511	1,034,282
Other net current assets	-	-	2,009,502	2,009,502
	<u>112,771</u>	<u>49,020,772</u>	<u>9,799,895</u>	<u>58,933,438</u>

<b>Group 2023</b>	<b>Restricted Funds</b>	<b>Designated Funds</b>	<b>General Funds</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Tangible fixed assets	-	12,735,449	-	12,735,449
Investments	-	37,876,011	5,360,118	43,236,129
Cash at bank and in hand	205,467	-	1,448,495	1,653,962
Other net current assets	-	-	714,899	714,899
	<u>205,467</u>	<u>50,611,460</u>	<u>7,523,512</u>	<u>58,340,439</u>

<b>Charity 2024</b>	<b>Restricted Funds</b>	<b>Designated Funds</b>	<b>General Funds</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Tangible fixed assets	-	11,928,255	-	11,928,255
Investments	-	37,092,517	6,878,982	43,971,499
Cash at bank and in hand	112,771	-	776,350	889,121
Other net current assets	-	-	2,050,355	2,050,355
	<u>112,771</u>	<u>49,020,772</u>	<u>9,705,687</u>	<u>58,839,230</u>

<b>Charity 2023</b>	<b>Restricted Funds</b>	<b>Designated Funds</b>	<b>General Funds</b>	<b>Total</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Tangible fixed assets	-	12,735,449	-	12,735,449
Investments	-	37,876,011	5,370,218	43,246,229
Cash at bank and in hand	205,467	-	1,344,722	1,550,189
Other net current assets	-	-	749,005	749,005
	<u>205,467</u>	<u>50,611,460</u>	<u>7,463,945</u>	<u>58,280,872</u>

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**17. Financial commitments**

At 31 March 2024 the group and charity were committed to making payments under non-cancellable operating leases as follows:

<b>Group and Charity</b>	<b>Lands and Buildings</b>		<b>Other</b>	
	<b>2024</b>	<b>2023</b>	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Minimum payments due:				
Within one year	97,555	55,546	14,532	9,599
Between two and five years	279,414	92,917	23,181	17,637
After more than five years	-	-	-	-
	<u>376,969</u>	<u>148,463</u>	<u>37,713</u>	<u>27,236</u>

**18. Pensions**

Staff have been automatically enrolled into a new defined contribution scheme from 1 April 2014 unless eligible to join the National Health Service scheme. This scheme is administered by Royal London and the scheme is available to new employees. The assets of the scheme are held separately from those of the Hospice in an independently administered fund and the charge for the year amounted to £588,217 (2022/23: £503,232). The amount outstanding in respect of the Royal London fund was £68,778 (2023: £59,700). Employee contributions vary between 3% to 8% and Hospice contributions between 6% to 20% depending on age.

Being an "admitted body", the Hospice participates in defined benefit schemes operated by the National Health Service and, prior to the 31 August 2019, the Lothian Pension Fund. The National Health Service scheme is not funded but benefits from statutory protection. The balance of the pension cost charge as shown in note 7 comprises the Hospice's contributions (being 20.9%) to the National Health Service scheme. This will rise to 22.5% from 1 April 2024. The amount outstanding in respect of the National Health Service scheme was £65,610 (2023: £62,955). Employee contribution rates for employees within the National Health Service Scheme ranged from 5.2% to 14.7% in the first half of the year and following changes to the contribution structure by the Scottish Public Pensions Agency (SPPA), 5.7% to 13.7% in the second half. Prior to the changes, contributions related to whole-time equivalent pay, this has now been amended to actual pensionable pay.

The Hospice closed the Lothian Pension Fund to new entrants as at 31 March 2015. During 2019 & 2020, the Governors consulted with the employees participating in the Lothian Pension Fund about closing the pension scheme in order to limit the increasing pension liabilities and move towards harmonising pension arrangements. The Board of Governors took the decision to close the Lothian Pension scheme with effect from 31 August 2019. There are therefore no figures for 2023 and 2024. An actuarial calculation of the pension deficit on cessation was £3.1m and the Hospice agreed a repayment plan over 5 years with an initial £1m payment followed by £526k per annum. This has now been fully paid, with the final contribution made in February 2024.

**ST. COLUMBA'S HOSPICE CARE  
NOTES TO THE ACCOUNTS**

**For the year ended 31 March 2024**

**19. Related party transactions**

Mr D N Dunsire (Governor and Chair) was a consultant with Lindsays between 1 January 2018 and 30 June 2022. Miss L Kerr (Governor and Honorary Secretary) has been a Partner with Lindsays since 1 April 2019.

Lindsays invoiced the group £17,843 during the 2024 financial year (2022/23: £7,335) in connection with legal advice. There were amounts payable to Lindsays of nil (2023: £690) at the balance sheet date.

During the year the Hospice charged management fees totalling £23,230 (2022/23: £17,890) and received £94,857 (2022/23: £130,931) in donations from the subsidiary St Columba's Trading Limited. At the balance sheet date a balance of £23,308 (2023: £19,877) was due to the Hospice.

**20. Charitable Company status**

The Hospice is a charitable company which is limited by guarantee and has no share capital. At 31st March 2024 the charitable company had 28 (2023: 28) members each guaranteeing £1.00 to the charitable company's assets if it should be wound up.

**21. Reconciliation of net income to net cash flow from operating activities**

	<b>Group</b>		<b>Charity</b>	
	<b>2024</b>	2023	<b>2024</b>	2023
	£	£	£	£
<b>Net (expenditure)/income for the reporting period</b>	422,207	(3,407,672)	387,566	(3,424,963)
Adjustments for:				
Depreciation charges	892,609	888,930	892,609	888,930
(Gains)/Losses on investments	(3,644,493)	2,003,181	(3,644,493)	2,003,181
Dividends and interest from investments	(1,127,502)	(696,468)	(1,127,135)	(696,407)
Pension contributions	(526,000)	(526,000)	(526,000)	(526,000)
Increase in stocks	(18,100)	(5,643)	-	-
Increase in debtors	(721,755)	(887,021)	(741,848)	(871,945)
Decrease in creditors	(28,748)	(4,468)	(33,502)	(4,570)
<b>Net cash outflow</b>	<u>(4,751,782)</u>	<u>(2,635,161)</u>	<u>(4,792,803)</u>	<u>(2,631,774)</u>

**22. Financial assets and liabilities at fair value through net income**

	<b>Group</b>		<b>Charity</b>	
	<b>2024</b>	2023	<b>2024</b>	2023
	£	£	£	£
Financial assets held at fair value through net income	<u>36,150,828</u>	<u>36,271,834</u>	<u>36,150,828</u>	<u>36,271,834</u>

Financial assets held at fair value through net income includes the investment portfolio.

**23. Subsequent events**

No further subsequent events requiring disclosure have been identified.